

	Health and Well-Being Board 13th November
Title	Health and Well-Being Strategy Performance Report – Year 2
Report of	Director of Public Health
Wards	All
Date added to Forward Plan	November 2013
Status	Public
Enclosures	Appendix 1 - Health and Well-Being Strategy Performance report Appendix 2 – Progress report, NHS Health Checks Appendix 3 – report of the Partnership Board Summit, June 2014
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Summary
<p>This report for the Health and Well-Being Board evidences the progress that has been made by all local partners to improve the health and well-being of Barnet’s population in the past 12 months, in line with the objectives and targets set out in the Health and Well-Being Strategy (2012-15). The report also sets out recommendations about the areas in the Strategy that the Board should focus its attention on in 2015/16.</p>

Recommendations
<p>1. That the Health and Well-Being Board considers the second annual Health and Well-Being Strategy performance report and assesses the progress that has been made so far to meet the Strategy’s objectives.</p>
<p>2. That the Health and Well-Being Board endorses the recommendations outlined in the final section of the performance report, and agrees to take these recommendations forward in Year 3.</p>

1. WHY THIS REPORT IS NEEDED

- 1.1 Barnet's Health and Well-Being Strategy was launched in October 2012. The Strategy sets out how Barnet's services will work together to address the most pressing health and well-being needs within the Borough. It was published following thorough consultation with local stakeholders about the health and well-being issues that need to be addressed in order to support Barnet's residents to keep well and keep independent.
- 1.2 The four chapters of the Strategy- Preparing for a Healthy Life, Well-Being in the Community, How we Live, and Care when Needed- set out the provision that needs to be in place to make sure people can keep well and independent, and explains what difference this should make to people's health. Each chapter contains a series of commitments and targets that will help the Health and Well-Being Board know how these plans are progressing, and how much impact these changes are having on people's lives. The performance targets set a clear direction of travel for all agencies in the Borough focused on delivering health and well-being objectives.
- 1.3 This report for the Health and Well-Being Board documents the progress that has been made by local partners to improve the health and well-being of Barnet's population over the past 12 months. It provides the Board with the information it needs to assess current performance, and also to identify areas of the Strategy that should focus its attention on over the coming months.
- 1.4 This is the second annual performance report of the Health and Well-Being Strategy. Responses have been collated from responsible service delivery leads that captures:
 - The key achievements of the past 12 months
 - The most recent performance data against the Strategy's targets, compared to the data reported in the Year 1 performance report
 - Commentary to assess the progress
- 1.5 Using this information, the public health team have proposed a set of priority areas within the strategy that the Board could helpfully focus on over the next 12 months, to ensure that the best possible health and wellbeing outcomes are achieved for Barnet's populations.

2. REASONS FOR RECOMMENDATIONS

- 2.1 In order to focus the Health and Well-Being Board's approach to future performance management, a series of recommendations have been developed in light of the information provided for this report, and the additional data analysed during the horizon scanning process. The areas focused on below were selected for one or more of the following reasons:
 - That performance is off-track
 - That performance cannot be currently be judged and significant effort is required to resolve this

- That the policy context has changed and a co-ordinated local response is required
- That they are a new or growing health and well-being challenge, as identified by the Barnet Health Profile.

2.2 The recommended 10 priority areas for Year 3 are:

Preparing for a healthy life

1. That the Health and Well-Being Board continues to work with NHS England to address the pre-school immunisations data issues they have identified so that the local area can be assured that immunisation rates are being increased (as the Strategy requires them to be and in line with the referral made to the Health Overview and Scrutiny Committee)
2. That the Health and Well-Being Board provides on-going strategic multi-agency leadership and ensures robust safeguarding arrangements to the two forthcoming transformation programmes in response to legislative changes that affect children and young people- namely the development of a new model for health visiting and school nursing services for 2015-16; and the development of a single, simpler 0-25 assessment process and Education, Health and Care Plans for children with special educational needs and disabilities from 2014.

Well-Being in the community

3. That the Health and Well-Being Board partners work collectively to promote early intervention and prevention of mental health problems for children, working aged adults and older people and ensure robust local service provision.
4. That the Health and Well-Being Board continues to consider what partners collectively should be doing to promote models that limit social isolation, in partnership with Older Adult's Partnership Board and Barnet Older Adults Assembly.
5. That the Health and Well-Being Board gives specific focus to the solutions that will most effectively reduce level of excess cold hazards in elderly people's homes.

How we live

6. That the Health and Well-Being Board considers an everyday prevention approach to be essential in all services, making use of Making Every Contact Count. This is an approach that considers lifestyles and wider determinants of health e.g. education, housing, the environment. All partner organisations should ensure that their contracts require providers to use every opportunity to deliver brief advice to improve health and wellbeing whether in health, social care or wider services. Priorities for brief advice are smoking, alcohol, diet and physical activity although advice should be tailored to the needs of the individual.

7. That the Health and Well-Being Board considers in-depth how it can coordinate activities across partners to tackle increasing and higher risk drinking in the Borough, considering the various local levers it has at its disposal to affect change.
8. That the Health and Well-Being Board continues to work with NHS England to address screening uptake in the Borough, to ensure that national targets are not only met (as the Strategy requires them to be and in line with the referral made to Health Overview and Scrutiny Committee).

Care when needed

9. That the Health and Well-Being Board oversees the implementation of the integrated care proposals, that will support Barnet's frail elderly residents and those with long-term conditions to maintain independence in their own homes for as long as possible.
 10. That the Health and Well-Being Board provides on-going oversight and endorsement of the work taking place locally to develop self-care initiatives that will help residents maintain their independence (including telecare) and to support the Borough's many carers to maintain their own health and well-being as well as that of the people they care for.
- 2.3 The Health and Well-Being Board is asked to consider focusing time on these recommendations over the coming year, to have a significant impact on health and well-being in the Borough.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 Not applicable.

4. POST DECISION IMPLEMENTATION

- 4.1 Provided the recommendations in the report are approved, the Year 3 priorities will come into effect immediately, and Board Members will be expected to review the forward plan in light of this decision to ensure there is enough time given to these priority areas at future Board meetings.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

- 5.1.1 Barnet's Health and Well-Being Strategy was launched in October 2012. The strategy sets out how Barnet's services will work together to address the most pressing health and well-being needs within the Borough. It was published following thorough consultation with local stakeholders about the health and well-being issues that need to be addressed in order to support Barnet's residents to keep well and keep independent.

- 5.1.2 The CCG and Public Health work plans has been deliberately aligned to the

objectives of the Health and Well-Being Strategy.

5.2 **Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

5.2.1 Where relevant, financial performance or implications have been noted in the performance report.

5.3 **Legal and Constitutional References**

5.3.1 This performance report supports the Board to meet the requirements of its Terms of Reference, which are set out in the Council's Constitution (responsibilities for functions, Annex A): 'To agree a Health and Well-Being Strategy for Barnet taking into account the findings of the Joint Strategic Needs Assessment and performance manage its implementation to ensure that improved outcomes are being delivered'.

5.3.2 The Terms of Reference of the Health and Wellbeing Board are set out in the Council's Constitution (Responsibility for Functions, Annex A), The Health and Wellbeing Board is required to: 'Jointly assess the health and social care needs of the population with NHS commissioners, and apply the findings of a Barnet joint strategic needs assessment (JSNA) to all relevant strategies and policies'.

5.3.3 The Council needs to comply with the Equality Act 2010 in the provision of all public health services. The specific duty set out in s149 of the Equality Act is to have due regard to need to:

Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

5.3.4 The relevant protected characteristics are – age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex; sexual orientation.

5.4 **Risk Management**

5.4.1 An effective system of performance management mitigates the risk that the Health and Well-Being is not actively managing performance against key objectives, or is being inefficient in devoting resources to the measurement of non-priorities.

5.5 **Equalities and Diversity**

5.5.1 The targets within the Health and Well-Being Strategy have been set based on the results of the Joint Strategic Needs Assessment, which considers health and social care outcomes across all of Barnet's population groups and pay particular attention to the different health inequalities that exist in the Borough.

5.6 **Consultation and Engagement**

5.6.1 Healthwatch Barnet play an important role in ensuring that the Health and

Well-Being Strategy is making a difference, and in advising lead agencies on how the voices of users and carers can feed in to the performance management of the Strategy.

- 5.6.2 Partnership Board co-chairs, and Healthwatch Barnet, have been asked to contribute to the production of the in-depth progress reports contained within the performance report. The write up of the Partnership Board Summit (June 2014) is also attached at Appendix 3, which includes a section on the work that the Partnership Boards have been doing to support delivery of the Health and Well-Being Strategy.
- 5.6.3 The performance report will be presented the next Partnership Boards Catch-Up, on the 20th November 2014, where Partnership Boards will be asked to work with Health and Well-Being Board members to identify how they can support delivery of the Year 2 priorities that are contained in the performance report.
- 5.6.4 Partnership Boards, alongside a wider set of stakeholders, will be invited to participate in the refresh of the JSNA and Health and Well-Being Strategy in early 2015 (see paper on *Forward Planning*).

6. BACKGROUND PAPERS

Health and Well-Being Board 17 November 2011 – item 5- Developing the Health and Wellbeing Strategy. The Health and Well-Being Board endorsed the broad approach of the Performance Management Framework.
<http://barnet.moderngov.co.uk/Data/Health%20&%20Well-Being%20Board/201111171000/Agenda/Document%204.pdf>

Health and Well-Being Board 27th June 2013- item 10- Performance Management Framework for the Health and Well-Being Strategy. The Board agreed to the updated proposals for managing performance of the Health and Well-Being Strategy and agreed for a full Annual Report against year one of the Health and Well-being Strategy to be brought to the November Board meeting.
<http://barnet.moderngov.co.uk/documents/s9320/HWBB%20JUNE%202013%20Performance%20Management%20Paper%20FINAL.pdf>

Health and Well-Being Board 19th September 2013- item 10- Proposed revisions to the targets in the Health and Well-Being Strategy. The Board approved the proposed revisions to the existing targets in the Health and Well-Being Strategy.
<http://barnet.moderngov.co.uk/documents/s10733/Proposed%20revisions%20to%20the%20targets%20in%20the%20Health%20and%20Well-Being%20Strategy.pdf>

Health and Well-Being Board 21st November 2013- item 4- Health and Wellbeing Strategy (2012-15)- First Annual Performance Report. The Board agreed the priority areas for Year 2 set out in the report, with additional identification of a Mental Health priority to take forward in the second year of the Strategy.

<http://barnet.moderngov.co.uk/documents/s11739/Health%20and%20Well-Being%20Strategy%202012-15%20First%20Annual%20Performance%20Report.pdf>